

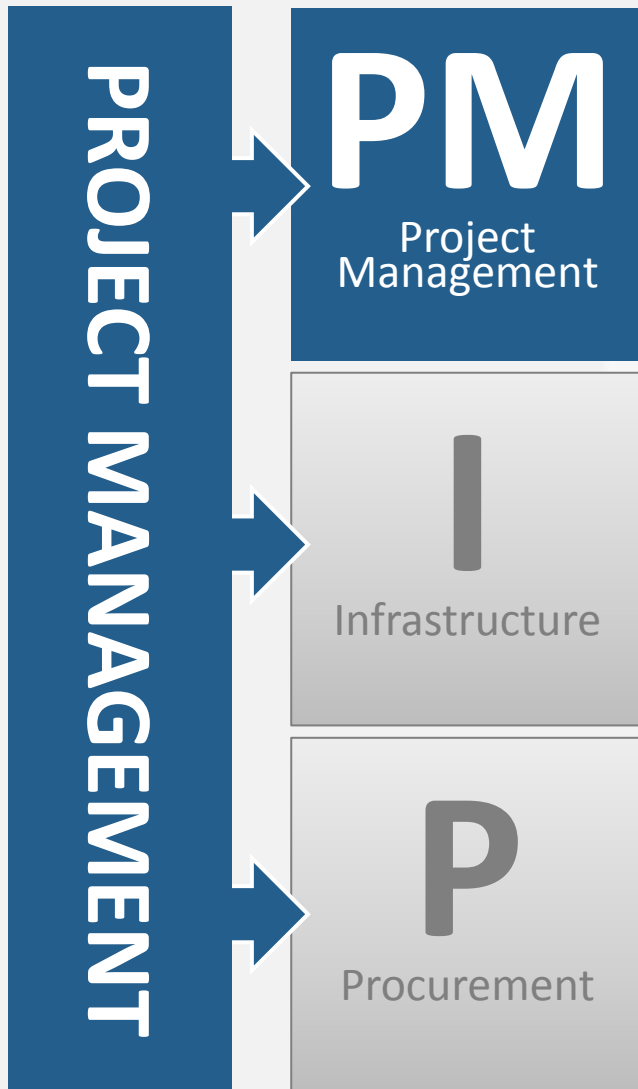


Operational excellence for results that matter

Sustainable Project Management Practice

Work Plan





SPMPG Overview

Strategic Portfolio Office

- ▶ Oversight, scrutiny, challenge of UNOPS Portfolio
- ▶ Analysis, recommendations
- ▶ Plans, prioritization, strategy support
- ▶ Maturity Consulting Missions

Best Practices

- ▶ Methodology
- ▶ Tools
- ▶ Training
- ▶ Thought leadership
- ▶ Lessons Learned
- ▶ Knowledge Management

Services/Delivery

- ▶ Advisory services
- ▶ PM Online Training
- ▶ Project Planning
- ▶ Project Office Implementation

SPMPG

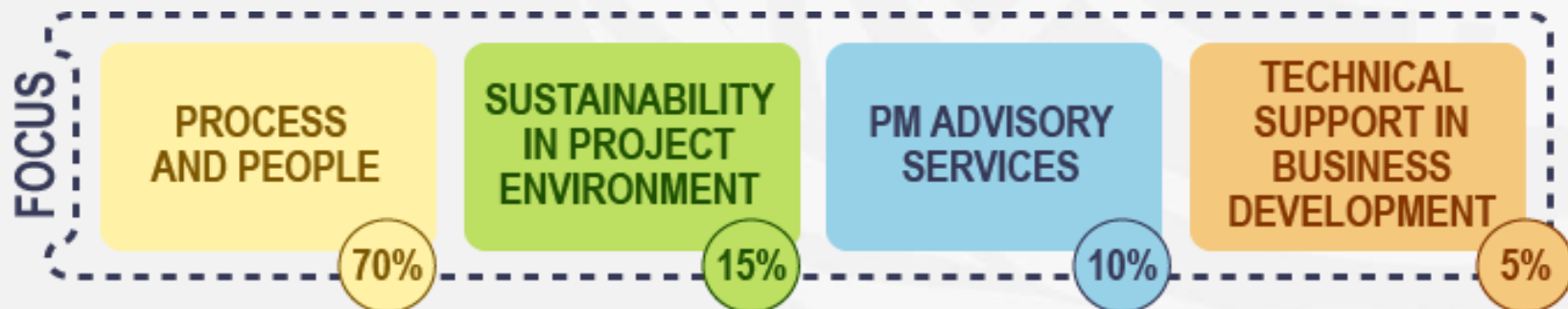
Our objectives:

1. Support successful delivery of projects
2. Build project management professionalism among UNOPS staff
3. Keep UNOPS's management and project management community informed
4. Serve as UNOPS authority on project management.

Our Aspiration

UNOPS is a **leading provider** of project management implementation and advice in **development**.

Focus areas:



SPMPG

Extract from UNOPS Strategic Direction 2014-2017

47. [...] **The role of the sustainable project management practice is to ensure that all projects apply the established UNOPS project management methodology. This ensures that quality, speed and results are of the highest standard.** UNOPS will build on its project management experience to expand its policies, tools and the capacity of its personnel. [...]

48. **UNOPS will ensure that all project managers receive advice, support and knowledge to deliver products and services in a sustainable manner.** [...]

50. Opportunities for sustainable project management include:

[...](b) Implementation services:

(i) **Implementation of partner projects using the UNOPS project management methodology, expertise and tools (specific areas of UNOPS expertise are outlined in sections D [Sustainable Infrastructure] and E [Sustainable Procurement], below);**

[...]

5 Driving Questions that SPMPG Must Address in 2014

- 1 How can we **support/improve** projects implementation?
- 2 How can we optimize our processes to become more **lean and agile** to respond the field needs?
- 3 How can we embed **sustainability** in our PM process?
- 4 How can we **communicate** the value of project management?
- 5 How can we develop **national capacity** in Project Management?

4 Key Focus Areas for 2014

- 1 Internal Processes:** Activities to improve our current projects. Examples: New Lead System and/or PM Foundation Course, PMOs
- 2 Capacity Building:** Activities to improve the knowledge of Project Manager(s) in the field. Examples: PM Foundation, Online Training, Workshops, Job Rotation, PMOs.
- 3 Sustainability:** Activities to embed sustainability concepts. Examples: Sustainability Marker, Toolkits
- 4 Business Development Support:** Activities to increase our capability to develop new business including support to OCs, ROs, GPSO, and other delivery practices. Examples: Product & Service lines, Partner workshops, online training

SPMPG 2014 Planning Retreat Output



96

Work items

40,560

Hours of work

04

Types of
Work items

Business as Usual (BAU)

- ▶ 34 items
- ▶ 35% of work

Projects

- ▶ 17 items
- ▶ 18% of work

Work Packages

- ▶ 22 items
- ▶ 23% of work

Task

- ▶ 23 items
- ▶ 24% of work

2014 - SUSTAINABLE PROJECT MANAGEMENT WORKPLAN



OK



ATTENTION
DELAY BELOW 15%



CHALLENGE
DELAY ABOVE 15%



DONE



UNOPS

NAME	OWNER	DURATION	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	% IF CONSTANT DELIVERED	% COMPLETE	STATUS
1 Inter-Delivery practice integration (Operations)	RICARDO VARGAS	12 MONTHS															
2 Conduct PM missions	WAGNER MAXSEN	10 MONTHS													80%	80%	
3 Follow-up on maturity missions (Operations)	WAGNER MAXSEN	11 MONTHS															
4 Business development mission	DANIEL ZIEGLER	12 MONTHS													75%	75%	
5 Project Support Mission Petunia Foundation (HTOC)	LEYRE SASTRE SEBASTIAN	09 MONTHS													75%	75%	
6 Support the formal maturity assessment for JMPC and AFOH in 2014	WAGNER MAXSEN	08 MONTHS													63%	63%	
7 Products and Services 2.0	DANIEL ZIEGLER	12 MONTHS													75%	75%	
8 PM Affiliation to OCs	SEVDA NILSSON	09 MONTHS													100%	95%	
9 Deliver PM Foundation Course (English) (Operations)	ASMA SYED	11 MONTHS															
10 Develop the PM Foundation Course in French and Spanish	JAIME ALARMA OLMOS	07 MONTHS													DONE	DONE	
11 Deliver PM Foundation Course (French and Spanish)	ASMA SYED	05 MONTHS													80%	DONE	
12 Develop programme management guidance	FARHAD ABDOLLAHYAN	08 MONTHS													88%	63%	
13 Develop and implement a PMFC lite to the field	MARIANNE PEDERSEN	05 MONTHS													DONE	DONE	
14 Implement Risk Management System (Projects and Programmes)	MATYAS JUHASZ	07 MONTHS													100%	90%	
15 Plan, develop and implement an Exchange Programme Plan between PMs in the field, SPMPG and OCs	JAIME ALARMA OLMOS	11 MONTHS													82%	82%	
16 Develop and implement ways of knowledge sharing	MAGDALENA WOS	07 MONTHS													86%	86%	
17 OC PMO Implementation Programme	LEYRE SASTRE SEBASTIAN	10 MONTHS													70%	70%	
18 Develop sustainability guidelines for projects	SANITHA PATHIYANTHARA	03 MONTHS													DONE	DONE	
19 Review and improve the lead system	ROYA MUJADDEDI	08 MONTHS													DONE	DONE	
20 Remote PM maturity assessment of all OC/OH/PC/Clusters	CLARA HOERMANN	05 MONTHS													100%	95%	
21 OC Blue Print	SANITHA PATHIYANTHARA	07 MONTHS													DONE	DONE	
22 Sustainability Marker	AYMAN BADR	12 MONTHS													75%	80%	

Note: The field % IF CONSTANT DELIVERED is a just a reference to measure work progress. It is based on the assumption that the work is linear through the project.

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2014 Expected Results

- ▶ Seamless Integration of Delivery Practices
- ▶ **170 (168)** UNOPS Project Managers trained at Foundation Course (EN, FR, ES)
- ▶ **20 (17)** new Capacity Assessment and Follow UP Missions, including 2 APMG Official maturity PM missions (JMPC and AFOH)
- ▶ **12 (17)** PMs at Advanced PM Course , **15 (12+4)** New MSP Practitioners and **15 (17)** new P3O Practitioners and **15 (9)** new CCP
- ▶ **Release of sustainability markers**
- ▶ Project Stakeholder, Configuration, and Benefit Management Strategies
- ▶ Release of OC Blueprint and **Sustainability Guidelines**
- ▶ Risk Management System (Project and Program)
- ▶ **Series of AXELOS foundation courses (MoP[®], MoR[®], MSP[®], MoV[®], P3O[®]) and PMP[®] from PMI available to PMs**

Help us shape the future ... Using a Post-it, list three key work items / objectives you expect from SPMPG in 2015?

Better projects, better lives

We need your support to deliver the work plan and achieve the benefits.

Contact us with your ideas, concerns and comments

ProjectManagement@unops.org

...or visit the 'Training and Support' PMP intranet page

